



FAPAA

**Country Report
(India)**

FY 2025-26

52nd Executive Council Meeting & Annual General Meeting

Federation of Asia Pacific Air Cargo Associations

Kathmandu, Nepal

28th to 30th June 2026

Presented by ACAAI

Presentation Flow

A clean summary of the country report for discussion.

01 ACAAI Profile

Role, members and national presence

02 Governance

Office Bearers, MC Members and regions

03 Membership

Process and membership categories

04 India EXIM Scenario

Policy progress and logistics initiatives

05 Industry Challenges

Key issues for airfreight stakeholders

06 Conclusion

ACAAI's continued role and commitment

ACAIAI at a Glance

India's premier national association for air freight forwarders.

1970

Founded

~600

Pan-India Members

8

**Regional / Sub-regional
Offices**

49

**Annual Conventions
held till Nov. 2025**

Represents IATA accredited air freight forwarders, airlines, GSAs, bonded truckers, custodians and air cargo terminal operators.
Liaises with Government Ministries, regulatory authorities and airport / cargo terminal operators for airfreight and logistics issues.
Communicates Government initiatives, Ease of Doing Business updates and guidelines to members.

Core Role of ACAAI

Trade facilitation, policy advocacy and global exchange.

Government & Regulators

Regularly takes up issues with Ministries, Partner Government Agencies, Customs and infrastructure operators.

Industry Coordination

Works with airport custodians, airlines, terminal operators and members to resolve procedural and operational issues.

Global Platforms

Interacts with ICAO, IATA, FIATA, FAPAA and TIACA to exchange best practices and solutions.

Key Focus

Promotion of EXIM trade of India through simplified processes, trade-friendly policies and practical air cargo facilitation.

Institutional Participation

ACAIAI participates in key committees and regional facilitation forums.

SCOPE Air	Air Cargo Promotion Board
Customs Consultative Group	DPIIT
International Narcotics Control Bureau	CII / FICCI / ASSOCHAM
PHDCC	SEPC
PGC / PTFC	CCFC / CAFAC

Head Office

Mumbai, headed by an Executive Director reporting to ACAIAI Office Bearers.

Regional Offices

New Delhi, Mumbai, Kolkata, Chennai, Bengaluru, Hyderabad, Kerala and Ahmedabad.

Operating Model

Head Office schedules central meetings; regional teams conduct member meetings and resolve issues collaboratively.

Executive Bodies 2025–27

Office Bearers, Managing Committee and Regional Chairmen.

Office Bearers

President : Mr Samir Shah

Vice President

Mr Vikram Kumar

Hon. Secretary General

Ms Chaitaly Mehta

Hon. Treasurer

Mr Dinesh Krishnan

Managing Committee

Mr Rajen Bhatia · Mr Amit Koley
Mr Ronald Goveas · Mr Antony Job
Mr Anil Vazirani · Mr K. Suresh Kumar
Mr Manoj Kumar Jain

Regional Chairmen

Eastern: Shantanu Murmu
Western: Rajen Bhatia
Northern: Vinet Kumar Chadha
Southern: Santhosh Sundaram
Bengaluru: Prakash Chandra
Kerala: BN Rajmoghon

Sub-Regional Chairmen

Ahmedabad: Ajay Shukla
Hyderabad: Tulasi Prasad

Governance

Office Bearers are elected for a two-year term. On completion, the President joins the Board of Advisors.

Annual Convention of ACAAI

A major annual platform for members and the air cargo industry.

3-Day Annual Convention

**49 conventions
organized till
November 2025**

Last convention: Bali,
Indonesia 6-9 November
2025

Business Sessions

Theme-based sessions designed around current industry priorities.

Culture & Destination

Local cultural programs and destination experiences for participants.

Networking

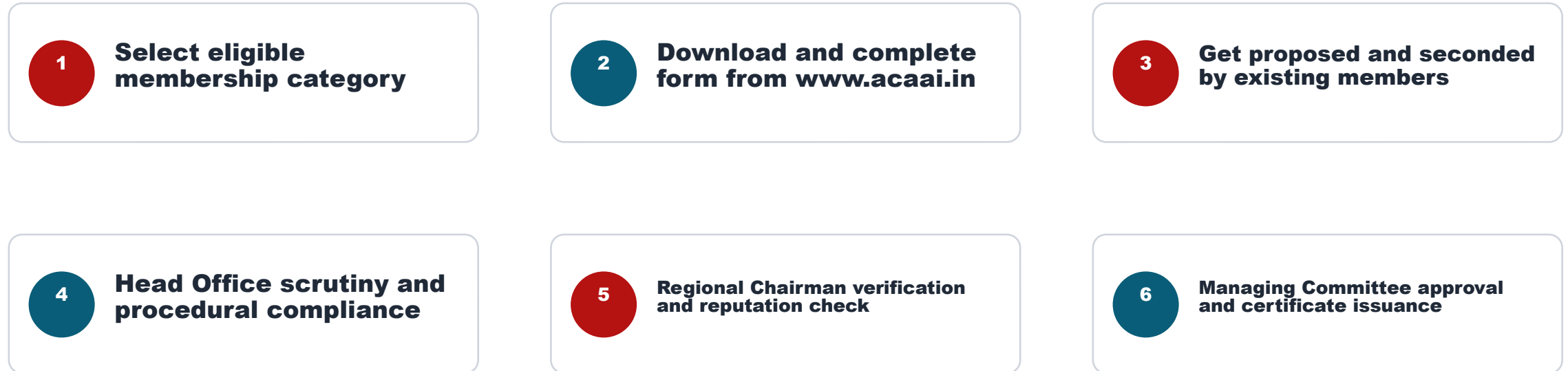
Daily networking evenings to explore business opportunities with Indian and overseas counterparts.

Member Value

Constructive platform for all-India members to meet, interact and collaborate.

ACAII Membership Process

A structured admission system for new member companies.



Five Membership Categories

Membership aligned with role and business type in the cargo ecosystem.

Active

Head Office of the company

Associate

Other city branches of the same company

Allied Airline

Airline members

Allied GSA

General Sales Agents

Commercial

Custodians, terminal operators, bonded truckers, cargo training institutes and related organizations

Scenario of EXIM Trade in India

Government initiatives are strengthening logistics and trade infrastructure.

India has progressed across EXIM and related sectors with liberalised trade policies and Ease of Doing Business initiatives.

Major initiatives include National Logistics Policy, PM Gati Shakti, freight corridors, multimodal hubs and new / upgraded international airports.

Road-rail-air connectivity and coordination platforms aim to complete infrastructure projects seamlessly.

India is described in the report as a USD 4.15 trillion economy and the fifth largest globally, poised to become third largest in the near future.

Strategic Intent
Lower logistics
cost
to less than
10%

Through infrastructure, policy reform and cargo facilitation.

Some Key Challenges for Airfreight Industry

Issues requiring continued policy and operational attention.

Cost pressure

Logistics & transportation costs need further reduction.

Dwell time

Airport dwell time and cargo handling costs need to be reduced.

Service standards

Cargo handling benchmarks and service levels need rationalisation.

ICEGATE robustness

Customs IT system needs seamless load handling across India.

Procedural simplification

Customs regulations and procedures need more simplification.

GST impact

18% GST on airfreight has made air more expensive than sea freight.

CBTA transition

Dangerous Goods training under CBTA requires clarity and fast adaptation.

Conclusion

ACAIAI's role remains central to Indian air cargo trade facilitation.

ACAIAI continues to take up trade-related issues with concerned Government Ministries and Departments in members' interest. It supports Government of India in designing and implementing trade-friendly systems and procedures with member cooperation. At international level, ACAIAI projects India's trade fraternity and enables exchange of best practices.

Jai Hind

