



@SINGAPORE

COUNTRY REPORT

52nd Executive Council Meeting

**Federation of Asia Pacific Air-cargo Associations
(FAPAA)**

**Katmandu, Nepal
28th – 30th June 2026**



@ Singapore

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Industry Overview of Singapore

Background of Singapore:

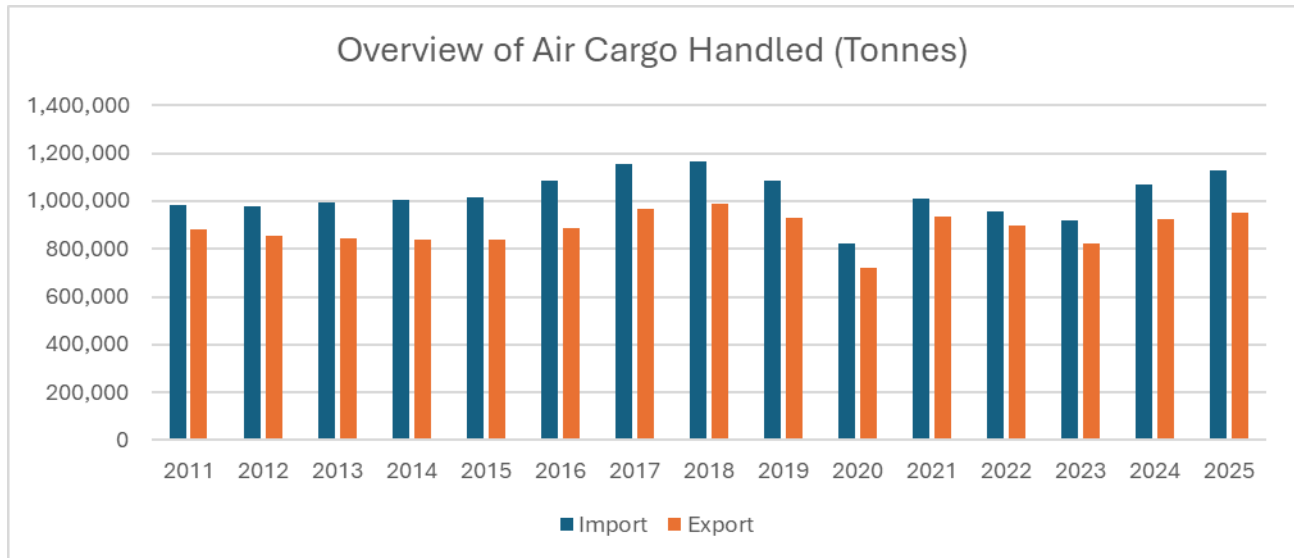
Singapore has built on its advantageous geographical location to become one of the world's top transportation hubs for sea and air cargo. Singapore's container ports are the busiest in the world. They offer a choice of 200 shipping lines with links to some 600 ports in 123 countries. The development of the Tuas Mega Port is expected to further strengthen Singapore's position as a leading global maritime and transshipment hub through advanced automation and digital technologies.

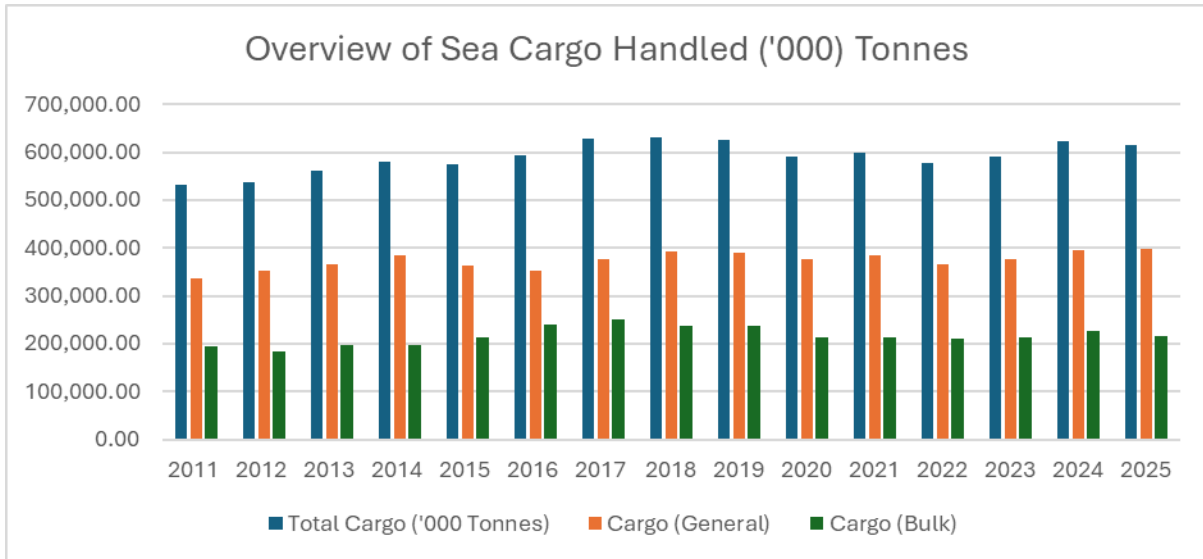
Changi International Airport is linked to some 280 cities in 60 countries, with about 6,900 weekly flights, providing convenience and effective connectivity for passengers and cargo. The Changi Airfreight Centre is a 24-hour, one-stop hub for the storing, moving and repackaging of goods without the need for documentation and custom duties. This has drawn some 6,000 logistics providers to Singapore, including 20 of the world's top 25 third-party logistics providers.

i) Singapore Statistics in Brief

Item Description	2024	2025
Gross Domestic Product	S\$731.4b	S\$789.5b
Share of Gross Domestic Product (%)		
Transportation & Storage	9.1%	8.1%
Air Cargo Handled (Million Tonnes)	1.99	2.08
Sea Cargo Handled ('000 Tonnes)	622,912.10	615,888.00

ii) Past Trends of Cargo Handled by the various modes of transport





iii) Industry Challenges

The logistics industry continues striving to remain relevant, resilient, and competitive in supporting Singapore’s role as a global trade and connectivity hub in the post-pandemic and increasingly volatile global environment.

Five broad Challenges experienced:

- 1) Inflationary and cost Pressures
- 2) Digitalization, Automation, and Innovation Opportunities
- 3) Supply Chain disruptions and Geopolitical Uncertainty
- 4) Manpower and Talent constraints
- 5) Green Logistics and Sustainability Transition

Profile of SAAA@Singapore

i) Vision, Mission, Values

Vision: To lead and transform the Airfreight Industry

Mission Statement : SAAA@Singapore was founded in 1971 with six pioneer members. As a representative of freight forwarders in the industry, SAAA@Singapore was formed with the aim of advocating the following objectives:

- To promote, protect and develop the business of carriage of goods by air transportation in general and the aircargo forwarding business in particular.
- To advance and promote education and technical training in the aircargo forwarding industry and for such purposes to support training schemes.
- To act as arbitrators and to assist in the settlement of disputes between members.
- To act as negotiating body for the member of the Association or with the approval of the Association, for any person, body or company for the transaction of any business connected with aircargo and to make recommendations to Government Departments or Agencies, IATA or other bodies in relation to any measure which may be taken involving members and/or the aircargo industry in Singapore.
- To set and regulate high standards and practices to be maintained by members.

Core Values:

PACT : **P**assion for continuous self-improvement, **A**ce in Innovation and delivering consistent excellence, **C**ommitment to pull great service and strive for change, **T**rust in our Partners and engaging in future collaborations.



ii) Members Profile

As of 28 May 2026, SAAA@Singapore has a total of 189 Members of which, 123 are Ordinary Members and 66 are Associate Members.

i) Executive Board Profile

No.	Name	Position	Organization / Company Name	Role at SAAA
1	Mr Gabriel Lam	CEO	Shalom International Movers Pte Ltd	Chairman
2	Mr Paul Teo	VP, South Asia Centre	Speedmark Air Transportation Pte Ltd	First Deputy Chairman
3	Mr Benjamin Ong	President	Alliance 21 Pte Ltd	Second Deputy Chairman
4	Mr Jimmy Ler	Country Director	Logwin Air + Ocean Singapore Pte Ltd	Honorary Secretary
5	Mr Ken Chua	Managing Director	UT-WAYS Freight Services Pte Ltd	Honorary Treasurer
6	Mr Steven Lee	Consultant	Cargo Community Network Pte Ltd	Immediate Past Chairman
7	Mr Michael Yew	Honorary Executive	SAAA@Singapore	Honorary Executive
8	Mr Richard Chua	Honorary Executive	SAAA@Singapore	Honorary Executive
9	Mr Tan Liang Jian	General Manager	Union Air Freight (Singapore) Pte Ltd	Council Member
10	Mr Ramadas Naidu	Director	Raffles Fulfillment Pte Ltd	Council Member
11	Mr Daniel Chng	Director	Airtropolis Express (S) Pte Ltd	Council Member
12	Mr Lim Zhiwei	GM - Airfreight	Apex Logistics International (S) Pte Ltd	Council Member
13	Mr Roger Chew	Regional Sales Director	SFS Global Logistics Pte Ltd	Council Member
14	Mr Andrea Bettoni	Commercial Manager, Sales and Operations	Skyquick International Pte Ltd	Council Member
15	Ms Chorina Khoo	Director for Strategic Accounts, APAC	Rohlig Singapore Pte Ltd	Council Member
16	Ms Kitty Teo	Managing Director, SG & Malaysia	Dachser (Singapore) Pte Ltd	Council Member
17	Mr Eric Tan	Managing Director	Federal Express (S) Pte Ltd	Council Member

Local Regulatory and Industry Developments

i) Aviation Safety & Airspace Regulations (CAAS)

- **Updated aviation rules to support growth + safety + urban development**

In 2025, the Civil Aviation Authority of Singapore (CAAS) revised Obstacle Limitation Surfaces (OLS) rules. This allows higher building heights in some areas near airports while maintaining flight safety. The framework is now more data-driven and operation-specific, improving airspace planning efficiency.

The revised OLS rules will support long-term airport expansion and urban redevelopment, as well as better land use planning near Changi Airport.

ii) Sustainable Aviation Fuel (SAF)

- **Reduce carbon emissions in the aviation sector**

Singapore has introduced a Sustainable Aviation Fuel (SAF) policy as part of its efforts to reduce carbon emissions in the aviation sector and support long-term sustainability goals. The policy involves the gradual introduction of a SAF levy on air passengers and cargo, with funds used to support the adoption of cleaner aviation fuels.

Implementation is planned in phases from 2026 onwards, with the aim of progressively increasing SAF usage for flights departing Singapore. This initiative forms part of Singapore's broader strategy to develop a more environmentally sustainable and future-ready aviation industry.

iii) Changi East Development and Terminal 5

- **To enhance future airport capacity, optimize land use and improve airport experience.**

In 2026, Changi Airport Group (CAG) continued to advance major expansion works as part of the long-term Changi East development, with ongoing media-reported progress on Terminal 5-related infrastructure and supporting airport systems.

A key development was the continued construction of Changi Airport Terminal 5 supporting works, including tunnels, airside infrastructure, and integrated systems to enhance future airport capacity. This forms part of Singapore's largest airport expansion project, aimed at significantly increasing passenger and cargo handling capabilities in the mid-2030s.

In addition, CAG progressed redevelopment of existing airport facilities, including the transformation of former terminal sites into new commercial and lifestyle spaces, as part of efforts to optimise land use and improve the airport experience.

These developments reinforce Changi Airport's long-term strategy to remain a leading global aviation hub through continuous expansion, modernisation, and integration of advanced airport infrastructure.

iv) World Gateway II Automated Mega Distribution Centre

- **The facility is designed to serve the rapidly growing demand of companies that rely on Singapore as a regional or global distribution centre due to its prime location and its status as a top logistics hub.**

In March 2026, Maersk officially opened a large-scale automated logistics facility in Singapore known as World Gateway II, significantly expanding its contract logistics footprint in the region. The facility spans approximately 1.1 million square feet and is equipped with advanced automation systems such as robotic handling and automated storage solutions.

The warehouse supports regional e-commerce fulfilment and multi-sector distribution, leveraging Singapore's connectivity through Tuas Port and Changi Airport. This investment was a major vote of confidence in Singapore's role as a regional logistics hub and a key node in global supply chains.

SAAA@Singapore Events

A) 2025 Events

i) e2i OneAviation Community Fair 2025

On 3 April 2025, SAAA@Singapore and Alliance 21 proudly participated in the OneAviation Community Fair, an initiative aimed at supporting jobseekers by connecting them with immediate employment opportunities within the aviation industry.

Held at Tampines Hub, the e2i event brought together various aviation stakeholders committed to strengthening the workforce and creating meaningful pathways for employment. Throughout the day, representatives from SAAA@Singapore and Alliance 21 engaged in one-on-one interviews with a steady stream of enthusiastic jobseekers.

The event proved to be an excellent platform for both employers and candidates to engage in meaningful conversations. It allowed the teams to better understand each candidate's background, skillsets, and aspirations, while simultaneously providing jobseekers with direct access to current openings and career prospects in the aviation industry. Participation in the fair reflects the ongoing commitment to workforce development and the support for building a vibrant and resilient aviation community.

ii) Worldskills Singapore Pte Ltd

The WorldSkills Singapore 2025 competition was held from 3 to 5 April at Marina Bay Sands, bringing together skilled individuals across various trades.

SAAA Honorary Secretary Mr Jimmy Ler and Council Member Mr Tan Liang Jian contributed as Chief Expert and Expert respectively in the Logistics & Freight Forwarding category.

As part of our ongoing support, SAAA@Singapore also featured a popular "Try-a-Skill" booth on Logistics, where visitors of all ages enjoyed a hands-on air cargo simulation using toy forklifts. The interactive experience was a crowd favourite, offering fun insights into the logistics process. It was a fantastic way to educate attendees on the intricate logistics processes in a playful and hands-on manner.

iii) Project IMDD Outreach (Members & IHLs)

On 22 April 2025, SAAA was pleased to host the Project IMDD Outreach event at Tanah Merah Country Club, bringing together the members community for the insightful presentations from expert speakers from ASME, e2i, Pilotpulse, SNEF, and SAAA.

The event covered key topics such as the latest updates on Project IMDD, the AI Hiring Assistant, the Global Ready Talent Programme, the Digital Transformation journey, and employer support and ended on a good note.

On 16 May 2025, SAAA carried forward the momentum by hosting the next session of the Project IMDD Outreach (IHLs), bringing together over 160 students from ITE College East and local polytechnics including Nanyang Polytechnic, Ngee Ann Polytechnic, Republic Polytechnic, Singapore Polytechnic, and Temasek Polytechnic.

The event kicked off with an opening address by Mr Gabriel Lam, SAAA Council Member, followed by insightful presentations from CAAS and Pilotpulse on topics such as Changi Airport's performance, supply chain interconnectivity, and the role of AI in the industry. Mr Roger Chew, also a Council Member of SAAA, shared exciting updates on the progress of Project IMDD.

Adding inspiration to the day were two alumni from Ngee Ann Polytechnic and ITE College Central, who shared their career journeys from graduation to employment at Logwin Air + Ocean Singapore Pte Ltd and SFS Global Logistics Pte Ltd. An interactive Q&A session, moderated by Mr Tan Liang Jian, SAAA Council Member, allowed students to engage directly with industry professionals, exploring career pathways and internship opportunities.

iv) e2i Jetstar Job Matching Exercise

In light of Jetstar Asia's upcoming cessation of operations by 31 July 2025, affecting over 500 employees, SAAA@Singapore engaged with CAAS and was invited by e2i to participate as a booth exhibitor in a Job Matching Exercise to support affected staff in finding new opportunities.

On 19 June 2025, over 70 Jetstar Asia employees attended the session, connecting with employers and exploring potential career paths. Several of SAAA's active members responded swiftly to join this meaningful initiative, with the SAAA booth serving as a collective representation for the group.

A heartfelt thank you to the following companies for their strong support and solidarity. Their commitment to supporting the aviation community during this challenging time is truly commendable.

- 1) ACS Freight Services Pte Ltd
- 2) Alliance 21 Pte Ltd
- 3) B & H Worldwide (SG) Pte Ltd
- 4) Global Airfreight International Pte Ltd
- 5) Richland Logistics Services Pte Ltd
- 6) Satsaco Express Transportation Pte Ltd
- 7) Schenker Singapore (Pte) Ltd
- 8) Speedmark Air Transportation Pte Ltd
- 9) Yusen Logistics (Singapore) Pte Ltd

v) Air Cargo Job Fair 2025

In partnership with Project S.U.C.C.E.S.S, a Job Placement Centre supported by the North East Community Development Council, SAAA organized the Air Cargo Job Fair 2025 on 28 August 2025 at the Civil Service Club @ Changi. This meaningful initiative was made possible through the strong support of the Civil Aviation Authority of Singapore (CAAS), Changi Airport Group (CAG), the Employment and Employability Institute (e2i), North East CDC, and the People's Association.

The event saw the gathering of over 50 job seekers to explore opportunities in the air cargo sector, and were honoured by the presence of our Guest of Honour, Ms Valerie Lee, Grassroots Adviser to Pasir Ris–Changi GRC GROs. The event saw strong participation from SAAA@Singapore's member companies, who actively presented, exhibited, and engaged the public on available job opportunities within their organisations. These include: Air Market Logistics (S) Pte Ltd, Alliance 21 Pte Ltd, Crane Worldwide Logistics (S) Pte Ltd, dnata Singapore Pte Ltd, Richland Logistics Services Pte. Ltd., SATS Ltd, Satsaco Express Transportation Pte Ltd, Schenker Singapore (Pte) Ltd and Yusen Logistics (Singapore) Pte Ltd

As part of the Air Cargo Job Fair 2025, SAAA@Singapore organised a guided bus tour to Changi Airfreight Centre, offering participants a rare behind-the-scenes look at the operational environment of the air cargo industry. The tour helped job seekers gain first-hand insights into the industry and its various roles, supporting informed career choices.

vi) Advancing Job Redesign in Aviation Job Redesign Playbook for Air Transport

On 5 and 30 September 2025, SAAA conducted two closed-door validation sessions for the Job Redesign playbook for Air Transport sector - the first held at IHRP's office at the Lifelong Learning Institute, and the second at the SAAA Training Centre (CT Hub).

Bringing together passionate HR and business leaders from across the sector, the session focused on refining the upcoming Job Redesign (JR) Playbook for the Aviation Sector - a joint initiative by Workforce Singapore (WSG), SAAA@Singapore, the Institute for Human Resource Professionals (IHRP) and Aon.

The sessions were a dynamic exchange of real-world insights and actionable strategies, focused on how aviation roles can evolve to meet future demands - helping organisations stay agile, resilient, and future-ready.

SAAA would like to take this opportunity to thank the following companies who actively participated and shaped this important effort:

- 1) Alliance 21 Pte Ltd
- 2) Autopack Pte Ltd
- 3) Apex Logistics International (S) Pte Ltd
- 4) Crane Worldwide Logistics (S) Pte Ltd
- 5) Dachser (Singapore) Pte Ltd
- 6) Delta Air Lines, Inc.
- 7) deugro (Singapore) Pte Ltd
- 8) dnata Singapore Pte Ltd
- 9) GRZ Logistics Pte Ltd
- 10) KWE-Kintetsu World Express (S) Pte Ltd
- 11) Morrison Express Logistics Pte Ltd
- 12) Satsaco Express Transportation Pte Ltd
- 13) Singapore Airlines Limited

- 14) Sky Leader Freight Pte Ltd
- 15) Union Air Freight (S) Pte Ltd

Thank you to all the leaders for your time, insights, and support. Together, we're shaping a valuable tool to drive job transformation and elevate the aviation industry.

vii) Singapore Trade Compliance: Regulatory Enforcement in Focus

SAAA hosted the Singapore Trade Compliance: Regulatory Enforcement in Focus 2025 on 17 September 2025 at CSC@Changi, featuring expert speakers from CAAS, CNB, ICA, and Singapore Customs. They shared key insights on trade permits, controlled substances, dangerous goods, strategic items, and evolving compliance requirements.

With over 70 attendees, the event provided an excellent platform for participants to gain first-hand perspectives from enforcement and compliance specialists, delve into real-world case studies (including seizure case findings), and deepen their understanding of Singapore's comprehensive trade control landscape.

viii) SAAA@Singapore Leads the Singapore Pavilion at transport logistic Southeast Asia & air cargo Southeast Asia 2025

From 29 to 31 October 2025, SAAA@Singapore proudly represented as the Lead Association of the Singapore Pavilion at transport logistic Southeast Asia & air cargo Southeast Asia 2025.

The Speakers' Corner at the Singapore Pavilion was a vibrant hub of insightful discussions and presentations, featuring guest speakers from the Singapore Business Federation alongside participating Singapore Pavilion exhibitors. Together, they highlighted key themes of sustainability, innovation, and the diverse capabilities of Singaporean businesses and products.

SAAA@Singapore extends heartfelt appreciation to Enterprise Singapore (ESG) for its partnership and support in helping Singapore Pavilion exhibitors expand their international reach. Special thanks are also extended to Messe München GmbH (MMG) for their strong collaboration, which contributed significantly to the success of the exhibition. SAAA@Singapore encourages member companies and industry partners to participate as Singapore Pavilion exhibitors in future exhibitions where SAAA will be present. Together, the association looks forward to continuing to connect, collaborate, and showcase Singapore excellence to the world.

ix) SAAA-IATA Air Cargo Day 2025

In partnership with the International Air Transport Association (IATA), SAAA@Singapore proudly hosted the bi-annual SAAA-IATA Air Cargo Day 2025 on 7 November 2025 at Tanah Merah Country Club, Tampines Banquet Room. This year marks the fifth collaboration between SAAA@Singapore and IATA — a milestone that underscores the strong and enduring partnership. SAAA extends a heartfelt appreciation to Workforce Singapore (WSG) for their generous support in funding this important event and for their continued collaboration with SAAA.

We were honoured by the presence of Ms Sun Xueling, Senior Minister of State, Ministry of Transport and Ministry of National Development, as the Guest-of-Honour.

This year's event featured several key milestones and collaborations, including:

- Launch of the Job Redesign Playbook for Aviation by the Civil Aviation Authority of Singapore (CAAS), Institute of Human Resource Professionals (IHRP), Workforce Singapore (WSG), and SAAA.

- MOU exchange ceremonies with partners including IATA, Singapore Ministry of Transport (MOT), Singapore National Employers Federation (SNEF), Association of Small & Medium Enterprises (ASME), Association of Aerospace Industries (Singapore) (AAIS), Singapore Semiconductor Industry Association (SSIA), and Logistics & Supply Chain Management Society (LSCMS).
- IATA Recertification of Accreditation CBTA Excellence, reaffirming the shared commitment of IATA and SAAA in advancing Dangerous Goods training excellence under the CBTA framework.

The event also featured three insightful panel discussions:

- Future-Proofing Our Workforce: Jobs Transformation, Career Health & Manpower Recruitment
- Turbulence Experienced for 2025: Trade Wars' Impact on Shippers, Air Cargo, and E-Commerce
- From Port to Sky: How Digitalization is Reshaping Global Trade

In addition, participants gained valuable insights from a series of presentations, including the Global Air Cargo Trends by IATA, Shippers Council Perspectives by LSCMS, the Cargo innovation and development updates by Changi Airport Group (CAG) and the SATS' strategic initiatives in logistics, automation, and digital transformation

The event saw an impressive turnout of over 250 industry professionals and partners, reflecting the strong interest and collaboration within Singapore's air cargo and logistics community.

The industry's collaborative spirit continues to thrive. Till 2027, for the next Air Cargo Day!

x) 51st SAAA AGM 2025

On 11 November 2025, SAAA@Singapore held its 51st Annual General Meeting (AGM) at Tanah Merah Country Club (Garden Course), attended by 20 Ordinary Members and 12 Associate Members and guests. The session was followed by a delightful lunch, providing members the opportunity to reconnect and exchange updates.

Mr Jimmy Ler, SAAA Honorary Secretary, presented the Council's report, highlighting SAAA's events and initiatives in 2025, including the successful SAAA-IATA Air Cargo Day 2025. Key moments from that event included the launch of the Job Redesign Playbook for Aviation, several MOU exchange ceremonies with major industry partners, and the IATA Recertification of Accreditation CBTA Excellence — underscoring SAAA's commitment to Dangerous Goods training standards.

The SAAA 51st AGM had unanimously approved upon the adoption of the minutes of the 50th AGM 2024 held on 18th October 2024, the receipt and adoption of the council's report and audited accounts for the year ended 31st December 2024, the annual subscription and entrance fees for ensuring financial year, the appointment of Thong & Lim as the external auditor for the Financial Year 2025 and lastly, the approval of the Budget for the ensuing year 2025. There was no election. Ms Chorina Khoo, Council Board Member, shared insights from the Singapore University of Social Sciences (SUSS) Sustainability Hackathon, where SAAA, together with four member companies — Alliance 21 Pte Ltd, Commonwealth Kokubu Logistics Pte Ltd, Logwin Air + Ocean Singapore Pte Ltd, and SFS Global Logistics Pte Ltd — collaborated with SUSS students to explore industry-relevant sustainability solutions.

Ms Kitty Teo, Council Board Member, provided updates on the revised SAAA's Singapore Trade Conditions (STC), followed by a presentation from Adsan Law guest speakers on key STC and PDPA updates. SAAA will share the revised STC with members in due course via circular and the Association's website.

The meeting concluded with closing remarks from Mr Steven Lee, SAAA Chairman, and Mr Jimmy Ler, who thanked members for their continued support and commitment to advancing Singapore's airfreight and logistics community.

B) 2026 Events

i) SAAA Extraordinary General Meeting (EGM) and CNY Dinner 2026

On 13 February 2026, SAAA@Singapore convened an Extraordinary General Meeting (EGM) to formalise leadership succession and celebrated our Chinese New Year Dinner 2026 with over 200 members, partners, and friends.

Leadership Announcements at EGM

- Chairman: Mr Gabriel Lam, Member of Parliament and Council Member since 2019, was unanimously elected as SAAA's new Chairman.
- Immediate Past Chairman: Mr Steven Lee continues to provide counsel and support to the Council and Association.
- Chief Executive Officer: Ms Pauline Tok, Executive Director, assumed the role of CEO from 1 March 2026, leading strategic direction, member engagement, governance, and industry development.

SAAA Chinese New Year Dinner 2026

The evening featured a spectacular lion dance, networking, and lively mingling. Congratulations to the 13 lucky draw winners, and thank you to all who joined SAAA in welcoming the Lunar New Year!

We would also like to extend our sincere thanks to our event sponsors for their generous contributions:

- 1) Mr Steven Lee, PBM (SAAA Immediate Past Chairman)
- 2) CBG Logistics (S) Pte Ltd
- 3) dnata Singapore Pte Ltd
- 4) Empire Bison Singapore Pte Ltd
- 5) Flycraft SG Pte Ltd
- 6) Freight Mark Logistics (S) Pte Ltd
- 7) Richland Logistics Services Pte Ltd
- 8) SATS Airport Services Pte Ltd
- 9) Tanah Merah Country Club
- 10) UT-WAYS Freight Services Pte Ltd
- 11) Union Air Freight (S) Pte Ltd

ii) TAFAs Delegates Visit to Changi Airfreight Centre

From 12 to 13 March 2026, SAAA, in collaboration with Changi Airport Group (CAG), dnata Singapore, and SATS, co-hosted a group of 20 delegates from Thailand, gathered by the Thai Airfreight Forwarders Association (TAFAs) and representing the Civil Aviation Authority of Thailand (CAAT), Airports of Thailand (AOT), Thai Airways International (TG), Bangkok Flight Services (BFS), and TAFAs. The delegates attended presentations from CAG, SAAA (including Mr Jimmy Ler,

SAAA Honorary Secretary), dnata Singapore, and SATS, gaining insights into Changi's air freight developments, regional cargo trends, and terminal operations. The sessions encouraged discussion and mutual learning.

The TAFE delegates also toured the SATS Coolport and dnata Coolchain facilities, gaining exposure to operational workflows, cargo handling processes, and technologies for temperature-sensitive and general cargo. The visits complemented the presentations, offering a practical view of terminal operations and enhancing understanding of air freight practices in Singapore.

iii) SAAA First Member-Sponsored Business Networking Event

On 28 April 2026, SAAA@Singapore successfully hosted our first member-sponsored business networking event at Changi Sailing Club.

We would like to extend our sincere appreciation to Empire Bison Singapore Pte Ltd for their generous sponsorship and support in making the event possible. The evening was well attended, with more than 25 participants from the industry coming together for an enjoyable session of networking, meaningful conversations, and new connections.

It was encouraging to see members and industry partners engaging so actively, and we look forward to creating more opportunities for collaboration and community building within the industry.

SAAA@Singapore warmly welcomes members who may be interested in partnering with us to organise future member-sponsored events.

iv) ITE Aviation Symposium

On 30 April 2026, SAAA had hosted the first Project Inspire, Mentor, Discover & Develop (IMDD) training session at SFS Global Logistics Pte Ltd's office. It was a Pilotpulse presentation featuring on the AI. It was well attended by over 25 interns who are under SAAA@Singapore's participating members companies.

To continue the momentum, on 13 May 2026, SAAA@Singapore brought the Project Inspire, Mentor, Discover & Develop (IMDD) interns to the CeMAT 2026, giving them valuable exposure to emerging logistics technologies such as warehouse management systems, AI robotics, drone inventory stock-taking, and cold chain solutions.

We look forward to providing more SAAA Training and events to serve as an eye-opener for the interns and to give them further insights into the Logistics Industry.

v) CeMAT SEA 2026 – Singapore Pavilion

SAAA@Singapore is proud to be the Lead Association for the Singapore Pavilion at CeMAT Southeast Asia 2026, in collaboration with Hannover Fairs Asia Pacific Pte Ltd and LogiSYM, held at Singapore EXPO Hall 3 from 12–14 May 2026.

A heartfelt thank you to Enterprise Singapore for partnering with SAAA@Singapore in supporting the Singapore Pavilion exhibitors and empowering Singapore enterprises to strengthen their international presence. The event officially opened on 12 May 2026 alongside CargoNOW, LogiSYM Asia Pacific, LogiSYM Planning & Procurement, and LogiSYM Cold Chain. We were honoured to have Mr Gabriel Lam, Member of Parliament and Chairman of SAAA, as Guest of Honour to deliver the opening speech. The opening was followed by a VIP tour with the company of our SAAA CEO, Ms Pauline Tok, where the VIP entourage visited the CeMAT exhibition hall, the

Singapore Pavilion and engaged with the various exhibitors showcasing innovative logistics and supply chain solutions.

SAAA@Singapore would like to acknowledge Mr Roger Chew, SAAA Council Board Member, for his active participation in speaking engagements and panel discussions throughout CeMAT SEA 2026. SAAA@Singapore was also pleased to have Mr Andrea Bettoni, SAAA Council Board Member, in attendance at the event.

On 13 May 2026, the evening concluded with the exclusive industry gala night and the LogiSYM Awards 2026. It was a memorable celebration of industry excellence, collaboration, and networking opportunities. Representing SAAA@Singapore at the dinner were Ms Pauline Tok, Mr Roger Chew, and Mr Jimmy Ler. Heartiest congratulations to SAAA member company, Project Argus Pte Ltd, for being recognised with the Best Supply Chain Management Champion award, alongside all other deserving award recipients.

Prepared by: Ms Pammie Loh

Vetted by: Ms Pauline Tok

Approved by: Mr Gabriel Lam and Mr Jimmy Ler